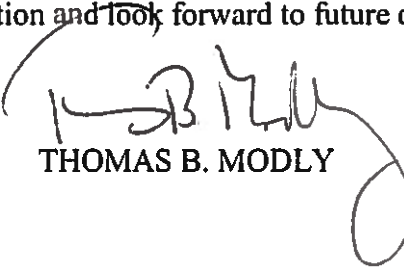




THE UNDER SECRETARY OF THE NAVY
WASHINGTON DC 20350-1000

27 SEP 2019

The Department of the Navy is interested in understanding how our industry partners perceive doing business with the Navy, especially when compared to doing business with private companies. Through a survey conducted by the National Defense Industrial Association (NDIA) and Michigan State University, we seek to identify the actions needed to ensure that the Navy is doing all it can to become a preferred customer for industry. We'd like to hear from both small businesses who currently do or have done business with the Navy and those who have not. Your help in completing this survey is greatly appreciated, and all responses will be kept strictly confidential. We thank you for your participation and look forward to future dialogue.



THOMAS B. MODLY